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AUDITING AND GOVERNANCE RISK AND COMPLIANCE | AGRC-021

# Certified Risk Management Professional


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# Course content

## Why Attend

Risk management has become a fundamental component of effective organisational governance, strategic planning, operational resilience, and sustainable business performance. Organisations operate in increasingly complex environments characterised by economic uncertainty, regulatory developments, technological disruption, cybersecurity threats, supply chain vulnerabilities, and changing stakeholder expectations.

Effective risk management enables organisations to anticipate uncertainty, protect critical assets, improve decision-making, and pursue strategic opportunities with greater confidence. Rather than treating risk management as a compliance exercise, leading organisations integrate risk considerations into strategic objectives, investment decisions, operational processes, and performance management.

However, many organisations struggle to establish consistent risk management methodologies, define appropriate risk appetite, assess interconnected risks, and translate risk information into meaningful management decisions. Fragmented risk registers, subjective assessments, ineffective controls, and limited risk reporting can weaken organisational resilience and expose businesses to preventable losses.

The Certified Risk Management Professional course provides participants with a comprehensive understanding of enterprise risk management principles, frameworks, methodologies, and practical applications.

Participants examine internationally recognised approaches, including ISO 31000, the COSO Enterprise Risk Management Framework, risk governance principles, risk identification and assessment techniques, risk treatment strategies, internal controls, and risk monitoring systems.

The programme also explores strategic, financial, operational, regulatory, technological, reputational, and emerging risks, enabling participants to develop an integrated perspective on organisational risk exposure.

Through practical workshops, risk assessment exercises, case studies, and scenario-based simulations, participants develop the professional competencies required to design, implement, evaluate, and continuously improve effective risk management systems.

### Professional Problems This Course Is Designed to Solve

• Fragmented organisational risk management: Establishing an integrated enterprise risk management approach that aligns risk practices across departments and business functions.



# Course content

## Why Attend

• Inconsistent risk identification and assessment: Applying structured qualitative and quantitative techniques to evaluate risks systematically and prioritise management attention.

• Unclear risk appetite and accountability: Defining risk governance responsibilities, risk ownership, risk tolerance, and escalation requirements.

• Ineffective risk controls and treatment plans: Selecting proportionate risk responses and evaluating the effectiveness of preventive, detective, and corrective controls.

• Limited visibility into emerging and interconnected risks: Applying scenario analysis, risk indicators, and forward-looking assessment techniques to strengthen organisational preparedness.

• Weak risk reporting and decision support: Developing meaningful risk registers, dashboards, risk profiles, and executive reports that support strategic and operational decisions.

• Insufficient risk management maturity: Establishing monitoring, assurance, performance measurement, and continuous improvement processes to strengthen organisational resilience.

## Course Methodology

The programme combines instructor-led discussions, enterprise risk management case studies, practical risk assessment workshops, governance framework analysis, and scenario-based decision-making exercises.

Participants work with realistic organisational scenarios involving strategic uncertainty, financial exposure, operational disruption, regulatory compliance, cybersecurity, supply chain risks, and reputational challenges.

Practical activities include developing risk registers, constructing risk assessment matrices, evaluating risk appetite statements, analysing control effectiveness, designing risk treatment plans, and preparing management risk reports.

The programme draws on ISO 31000, COSO ERM, and established risk management practices, while emphasising their practical application across different industries and organisational structures.

Participants complete an integrated risk management capstone exercise that brings together governance, risk assessment, treatment, monitoring, and reporting into a practical organisational framework.



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## Course Objectives

By the end of this course, participants will be able to:

- Explain the principles and strategic importance of enterprise risk management
- Interpret internationally recognised risk management frameworks and standards
- Establish appropriate risk governance structures and accountability arrangements
- Define organisational risk appetite, tolerance, and acceptance criteria
- Identify and categorise strategic, financial, operational, compliance, and emerging risks
- Apply qualitative and quantitative risk assessment methodologies
- Evaluate inherent risk, control effectiveness, and residual risk
- Develop risk treatment strategies and appropriate mitigation plans
- Apply scenario analysis and stress testing to significant organisational risks
- Design risk registers, key risk indicators, and risk reporting dashboards
- Integrate risk management into strategic planning and organisational decision-making
- Develop and evaluate an enterprise risk management implementation framework

## Target Audience

This course is suitable for:

- Enterprise risk managers and risk management officers
- Chief Risk Officers and senior risk professionals
- Corporate governance and compliance managers
- Internal auditors and audit managers
- Financial risk and treasury professionals
- Business continuity and operational resilience specialists
- Strategic planning and corporate performance managers



# Course content

## Target Audience

• Project and programme managers

• Department heads and operational managers

• Professionals seeking structured development in enterprise risk management

## Target Competencies

Participants will develop competencies in:

• Enterprise risk management framework design

• Risk governance and accountability

• Risk appetite and tolerance development

• Risk identification and classification

• Qualitative and quantitative risk assessment

• Risk control evaluation and treatment planning

• Strategic and emerging risk analysis

• Scenario planning and stress testing

• Risk monitoring, indicators, and reporting

• Risk management maturity and continuous improvement

## Course outline

### Day 1: Enterprise Risk Management Foundations and Governance

• Understanding risk, uncertainty, opportunity, and the relationship between risk management, organisational objectives, and sustainable performance

• Examining enterprise risk management principles and the practical application of ISO 31000 and the COSO Enterprise Risk Management Framework



# Course content

## Course outline

• Exploring risk governance structures, including board oversight, senior management responsibilities, risk committees, risk owners, and assurance functions

• Defining risk management policies, risk appetite, risk tolerance, risk capacity, and organisational risk acceptance criteria

• Establishing risk management roles, responsibilities, communication channels, and the integration of risk considerations into business processes

• Practical workshop: Designing an enterprise risk governance structure and developing an initial risk appetite statement for a selected organisation

### Day 2: Risk Identification, Classification and Assessment Techniques

• Applying systematic risk identification techniques, including workshops, interviews, process mapping, checklists, historical analysis, and environmental scanning

• Classifying organisational risks across strategic, financial, operational, regulatory, technological, environmental, reputational, and external categories

• Conducting qualitative risk assessments using likelihood and impact criteria, risk matrices, scoring methodologies, and prioritisation approaches

• Introducing quantitative risk assessment techniques, including expected monetary value, probability distributions, sensitivity analysis, and Monte Carlo simulation concepts

• Evaluating inherent risk, existing controls, control effectiveness, residual risk, and the limitations of subjective risk scoring

• Hands-on exercise: Developing a comprehensive organisational risk register and conducting qualitative and introductory quantitative assessments of significant risks

### Day 3: Risk Treatment, Internal Controls and Risk Response Strategies

• Evaluating risk response options, including avoidance, reduction, sharing or transfer, acceptance, and opportunity-related risk responses

• Designing risk treatment plans that specify mitigation actions, accountable owners, resources, implementation deadlines, and expected outcomes



# Course content

## Course outline

• Understanding preventive, detective, and corrective controls and their role in reducing risk likelihood or consequences

• Assessing control design, operating effectiveness, segregation of duties, approval procedures, and control monitoring requirements

• Integrating risk treatment with operational planning, project management, financial management, procurement, and organisational policies

• Practical case study: Evaluating high-priority risks and developing a risk treatment programme with control improvements, residual risk targets, and monitoring responsibilities

### Day 4: Strategic Risk, Emerging Threats and Risk Monitoring

• Analysing strategic risks associated with market changes, competitive pressures, investment decisions, economic uncertainty, and organisational transformation

• Examining emerging and interconnected risks involving cybersecurity, artificial intelligence, geopolitical developments, climate-related exposure, and supply chain disruption

• Applying scenario analysis, stress testing, and business impact considerations to assess organisational vulnerability and resilience

• Developing key risk indicators, early warning thresholds, escalation triggers, and procedures for monitoring changes in risk exposure

• Designing risk dashboards, heat maps, management reports, and executive presentations that communicate significant risks and response priorities

• Simulation exercise: Conducting a strategic risk review and preparing an executive risk report covering emerging threats, scenario outcomes, indicators, and recommended management actions

### Day 5: Risk Management Integration, Assurance and Professional Practice

• Integrating enterprise risk management into corporate strategy, budgeting, investment appraisal, operational decision-making, and performance management

• Evaluating risk management effectiveness through internal audit, management assurance, control testing, risk reviews, and independent assessment



# Course content

## Course outline

• Assessing organisational risk maturity, risk culture, employee awareness, management commitment, and barriers to effective risk management

• Establishing risk reporting cycles, documentation requirements, management review processes, and continuous improvement mechanisms

• Developing an enterprise risk management implementation roadmap covering governance, methodology, technology, training, performance measures, and stakeholder engagement

• Capstone exercise: Developing and presenting a Comprehensive Enterprise Risk Management Framework incorporating risk governance, appetite statements, risk identification, assessment methodologies, treatment plans, monitoring indicators, reporting structures, and an implementation roadmap



# Seminar dates

## Available seminar dates

Live dates and pricing for Certified Risk Management Professional generated from the course details page.

| Date | Location | Format | Fee |
|---|---|---|---|
| Dates on request | Venue on request | Classroom | **Contact us** |

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| **Live online option** | Online delivery is available at €1,850.-. |