



### Why Attend

The overall aim of this course is to prepare participants for the Project Management Professional (PMP) certification through discussing the exam requirements and analyzing its questions format. Additionally, participants will get the opportunity to practice many similar exam questions. The course also aims at assisting participants in employing the project life cycle through an in-depth description of the five process groups and ten knowledge areas related to project management.

## **Course Methodology**

The course uses a mix of interactive techniques such as group exercises, brief presentations by the consultant and the participants, practicing exam questions and simulations.

## **Course Objectives**

# By the end of the course, participants will be able to:

Review the PMP exam requirements and application process

Define several key terms and recognize the relationship among portfolio, program and project management

Describe how organizational influences affect the methods used for managing projects

Identify the integration of various processes and project management activities

Breakdown the project scope to include all required project work

Compute activities durations required to complete the project

Estimate activity costs and project budgets

Outline the project quality policies and objectives

Assemble the project team and manage its performance

Create and properly communicate project information

Develop a project risk management plan and examine project risks

Plan the procurement steps to acquire products and services needed from outside the project team

Analyze stakeholder expectations and their impact on the project

#### **Target Audience**

Project managers, members of project offices, project sponsors, functional managers, senior management and individuals interested in PMP certification. This course is worth 35 PDUs.

# **Target Competencies**

Managing projects Initiating projects Planning projects Executing projects Controlling projects Closing projects



# **Course Outline**

#### PMP credential overview

The Project Management Institute (PMI)
Credential overview
Exam overview
Application process
Questions format

#### PMP introduction

The PMBOK guide Project managers areas of concern Portfolios, programs and projects Project definition

# Organizational influences and project life cycle

Organizational types
Managing project constraints
Process groups
Knowledge areas

## Integration management

Developing the project charter
Developing the project management plan
Directing and managing project work
Monitoring and controlling project work
Performing integrated change control
Closing the project or phase

# Scope management

Planning scope management
Collecting requirements
Defining the scope
Creating the WBS
Validating the scope
Controlling the scope

## Time management

Planning schedule management
Defining activities
Sequencing activities
Estimating activity resources
Estimating activity durations
Developing the schedule
Controlling the schedule

## Cost management

Planning cost management Estimating costs Determining the budget Controlling costs

## **Quality management**

Planning quality management Performing quality assurance Controlling quality

#### **Human resources management**

Planning human resources management Acquiring the project team Deve